

ACKNOWLEDGEMENT

At the outset, we are thankful to ***Mrs. Anju Banerjee, Chairman and Managing Director, Educational Consultants India Ltd., Ministry of Human Resource Development, Government of India*** for giving us an opportunity of carrying out the National Level Evaluation of Civil works being undertaken under the Sarva Shiksha Abhiyan (SSA) in the State of Bihar. We are grateful to ***Mr. Amit Dutta, Head of Testing Service Division, Educational Consultants India Ltd.*** for providing practical suggestions in the improvement of the report in its present form.

Our thanks also goes to the ***Members of the Core Group*** formed by ***Educational Consultants India Ltd*** namely ***Mr. S. C. Bakshi, and Mr. S. K. Sharma, Project Managers, SSA, Mr. S. C. Goswami, Chief Consultant, Mr. S. C. Girotra, Senior Consultant and Mr. C. Ganapathy, Senior Consultant*** to provide their valuable observations and practical suggestions on the study.

Our sincere thanks to ***Ms. Vrinda Sarup, Joint Secretary, Ministry of Human Resource Development, Government of India and Mr. K. R. Meena, Deputy Secretary, Ministry of Human Resource Development, Government of India*** who took keen initiative to see that the evaluation study is completed without any problem to the team of the consultants.

The Evaluation study is based on the data made available to us whole-heartedly by the various offices of Government of Bihar. We could not have succeeded in the study without the data, which was furnished to us without any hesitation.

Our sincere thanks to ***Mr. A. K. Singh, State Project Director, Bihar Education Project Council, Bihar and Mr. S.N. Pandey, Civil Works Manager, Bihar and Mr. Pankaj Kumar, Architect,*** who took keen interest to see that the field visits are well organized and directed the Officers under them to help us in conducting the evaluation.

We are thankful to the team of Executive Engineers, Assistant Engineers, Junior Engineers and the Technical Resource Persons of the Districts of Patna, Muzaffarpur, Nalanda, Munger and Gaya who accompanied the team to various identified sites and ensured that all the concerned resource persons and records were available at site.

Lastly, we are grateful to the ***Village Education Committees, Villagers and the Head Masters*** of all the 75 sites visited by the team in the five districts of the state. Without their co-operation it would not have been possible to complete the evaluation study as desired to be undertaken by the client.

We trust that the study made by us would be useful to Ministry of Human Resource Development, Government of India, in deciding further action to be taken for effective monitoring of SSA Programme.

***Managing Director
CRUX CONSULTANTS PVT. LTD.***